I Am So Sick & Tired of Work!!!

MN Government IT Symposium Thursday, December 12th, 2019

Denise Moreland

- Is work so toxic?
- Is work making us sick and tired?
- Do so many people hate their jobs?



INNOVATIVE & BOLD STRATEGIES TO ENGAGE EMPLOYEES

DENISE MORELAND

Culture is Two-Edged

Tradition & Belonging

Exclusion & Judgement

Management Culture

Ownership Matters Superiority Tango Systematically Speaking Democracy at Work

Ownership Matters

Fact: Management Owns the Jobs Culture: Management Owns Everything

- The Work
- The Worker
- The Organization



Superiority Tango

Fact: Managers have Superior Rank Culture: Managers <u>are</u> Superior

Coercion / Compliance Control / Resignation Domination / Submission



Systematically Speaking

"Well-Oiled Machine"

Fact: Organizations are Complex Systems Culture: Managers are Engineers



Systematically Speaking

"We Are Family"

Fact: Hierarchy Culture: Managers act like Parents



Let's practice!





Advise for Supervisors

- Change management culture
 Redefine your role from boss to leader
- 3. Develop supervisory principles

Change Management Culture

Pattern	Old Culture	New Culture
Ownership	"Boss" Rules	Collaboration
Superiority	About Rank	About Work
Systems	Hierarchy	Networks

Redefine Your Role

Boss	Leader	
Overseer	Resource	
Commander	Coach	
Expert	Facilitator	
Caretaker	Collaborator	
Engineer	Architect	

Supervisory Principles

- 1. Never treat employees as children.
- 2. Never take credit for someone else's work.
- 3. Be more architect than engineer.
- 4. Don't say, "my staff" work "for" me.
- 5. Say, "please" and "thank-you."
- 6. Always be looking for the right fit.

Advise for Employees

- 1. Protect yourself
- 2. Put your name on all documents
- 3. Don't call yourself a peon or your supervisor a "boss"
- 4. Own your career
- 5. Make proposals, pilot ideas
- 6. Tie ideas to work goals and values

Don't Consent!

"No one can make you feel inferior without your consent" Eleanor Roosevelt

Questions?

Imagine a Workplace



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